

North Country Alliance
5-Year Budget

	Last Year (Actual) 2015	Current Year (Estimated) 2016	Next Year (Adopted) 2017	Proposed 2018	Proposed 2019	Proposed 2020
REVENUE & FINANCIAL SOURCES						
Operating Revenues						
Charges for services	\$ 7,784	\$ 8,960	\$ 8,700	\$ 8,874	\$ 9,051	\$ 9,233
Rental & financing income	\$ 137,892	\$ 130,962	\$ 108,641	\$ 110,814	\$ 113,030	\$ 115,291
Other operating revenues	\$ 13,550	\$ 12,325	\$ 44,739	\$ 12,000	\$ 12,000	\$ 12,000
Nonoperating Revenues						
Investment earnings	\$ 1,125	\$ 1,253	\$ 2,768	\$ 2,823	\$ 2,880	\$ 2,937
State subsidies/grants						\$ 583,275
Federal subsidies/grants	\$ 141,981	\$ 143,401	\$ 144,834	\$ 146,284	\$ 147,746	\$ 149,282
Municipal subsidies/grants						
Public authority subsidies						
Other nonoperating revenues	\$ 44,743	\$ 9,890	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500
Proceeds from the issuance of debt						
Total Revenues & Financing Sources	\$ 347,075	\$ 306,791	\$ 325,182	\$ 296,295	\$ 300,207	\$ 887,518
EXPENDITURES						
Operating Expenditures						
Salaries and wages						
Other employee benefits						
Professional services contracts	\$ 65,761	\$ 64,262	\$ 70,115	\$ 72,218	\$ 74,385	\$ 76,617
Supplies and materials	\$ 147		\$ 100	\$ 100	\$ 100	\$ 100
Other operating expenditures	\$ 9,943	\$ 5,181	\$ 11,696	\$ 10,000	\$ 10,000	\$ 10,000
Nonoperating Expenditures						
Payment of principal on bonds and financing arrangements	\$ 141,981	\$ 143,401	\$ 144,834	\$ 146,284	\$ 147,746	\$ 732,557
Interest and other financing charges	\$ 40,269	\$ 38,849	\$ 37,456	\$ 35,955	\$ 34,493	\$ 32,957
Subsidies to other public authorities						
Capital asset outlay						
Grants and donations						
Other nonoperating expenditures	\$ 77,398	\$ 79,800	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500
Total Expenditures	\$ 335,499	\$ 331,493	\$ 279,701	\$ 280,057	\$ 282,224	\$ 867,731
Capital Contributions	\$ -					
Excess (deficiency) of revenues and capital contributions over expenditures	\$ 11,576	\$ (24,702)	\$ 45,481	\$ 16,238	\$ 17,983	\$ 19,787